

The Editing Coordinator's Postscript

The planning of this book started with a discussion of what kind of book would meet with Mrs. Keiko Ishikawa's desire to capture Dr. Ishikawa's life in print in such a way that when his grandchildren grow up, the work could be used to explain what their grandfather did. In the end, it was decided that the book should consist of an outline of Dr. Ishikawa's activities and accomplishments with the contributions about the reminiscences of Dr. Ishikawa from those who were his good friends. It was also concluded to fully confirm the historical facts so as to make the book a valuable source of information for scholars of quality management. And, finally, the book should reflect Dr. Ishikawa's personality by editing in informal and relaxed manner.

Establishment of the editorial committee

The editorial committee was organized with the following individuals, who had been supervised for preparing doctoral dissertations and the likes by Prof. Ishikawa.

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| Chairman | Masumasa IMAIZUMI |
| Members | Takashi MIYAZU |
| | Ms. Toshimi FUJIMORI |
| | Nobuyoshi TAKAMATSU |
| | Hitoshi KUME |
| | Noriaki KANO |
| | Shinsuke FURUYA |
| | Hiroshi OSADA |

Although Mrs. Keiko Ishikawa is the publisher of the book, the committee takes all the responsibility for editing. The three youngest members, Furuya, Osada and Kano, functioned as editing coordinators.

The title of the book

At the beginning, "*Troiro Araana*", a favorite expression of Dr. Ishikawa, was considered as the title meaning "Well, it all depends on how you look at it." However, with the concern that librarians may have difficulty in properly classifying the book as quality management and in respect to Mrs. Ishikawa's wishes. "KAORU ISHIKAWA, The Man and Quality Control" was chosen as the final title instead. Dr. Takashi Mukaibo, Dr. Ishikawa's very close friend from their school days, kindly accepted our

request to write the calligraphic title.

To overseas contributors and readers

Many of the Dr. Ishikawa's overseas friends contributed their articles to this book. It is our intention to distribute the book not only to these contributors but also to the quality organizations in the world. Therefore, a minimum English translation is provided so that the overseas readers can understand the intent and the nature of publishing this book and judge the necessity of further translation according to their interest. The parts that are translated are the "Preface," "Writer's list (with the relationship with Prof. K. Ishikawa and their titles)" "Contents," "Postscript by Mrs. Keiko ISHIKAWA," and "Editor's postscript."

Acknowledgement

Our deep appreciations go to all those who collaborated for the publication of this book — the writers, many organizations and others who kindly assisted us for editing. Their names are listed as follows (alphabetical order):

1. Permission from the publishers for reprinting their articles
 - American Society for Quality Control
 - Journal of Quality Progress*
 - The Japanese Society for Quality Control
 - Journal of Hinshitu (Quality)*
 - The Union of Japanese Scientists and Engineers (JUSE)
 - Journal of Hinshitsu Kanri (Statistical Quality Control)*
 - QC Circle-monthly magazine*
 - Reports of Statistical Application Research, JUSE*
 - Musashi Institute of Technology (MIT)
 - MIT News*
 - The Celebration Committee for Dr. Ishikawa's Honor of Receiving the Second Order of the Sacred, Gold and Silver Star (The Office of Prof. H. Kume, University of Tokyo).
 - "Profile of Dr. Kaoru Ishikawa"
2. Dedication of the pictures and materials
 - Messrs. Akira Ishikawa, Masahiko Munechika, and Masahiro Ohnishi.
3. Dedication of material preparation
 - Mr. and Mrs. Hiroshi and Chizuko Iijima (copying of a sutra), Mr. Kozo Koura (chronology), Mr. Shiro Otake (illustration), Messrs. Shu Yamada and Toshiro

Haga (data analysis).

4. Research on the article contents

Mr. Masao Kogure, Ms. Haruko Mitsuaki, Messrs. Hiroaki Nakazato, Tatsuo Sugimoto, and Eizo Watanabe; Asian Productivity Organization, The Association for Overseas Technical Scholarship, Japan-China Scientific and Engineering Cultural Center, and Japan Iron and Steel Federation.

5. Translation

Ms. Noriko Kusaba (English to Japanese), Mr. Mao-Chuang Chien (Chinese to Japanese), Mses. Noriko Hosoyamada, Hiroko Yamada, Messrs. Brendan Collins, David Hutchins, Paul Lillrank, Eric Rutledge, and Kent Sterett (Japanese to English, including advices).

6. Organization and galley proofing

Messrs. Mitsuru Nitta, Yukihiro Ando.

7. Secretarial work

Ms. Naoko Honda.

In addition, we are owing to the wide cooperation from the staff of JUSE, JUSE Press, and Japanese Standards Association. We deeply thank all of the above people for their dedication to this book.

Apologies

In spite of our effort to include all those who were close to Dr. Ishikawa, we are afraid that we owe an apology for missing some individuals whose articles should have been included in this book. Also, as the articles were originally requested without a specific theme, the coordinators' categorization of the articles may not exactly agree to the writers' intention. Furthermore, we must apologize for much delayed publication. It took us far more time than was expected to compile Dr. Ishikawa's publication list and chronology and to summarize his research work. It is hoped that this delay will be understood as an indication of the breadth and depth of Dr. Ishikawa's activities.

As described above, with many people's cooperation, we have managed to complete the book at last. We are pleased to publish this book which sheds light on some points that were not very clear in the history of Japanese TQC and at the same time which introduce many episodes of Dr. Ishikawa's warm personality. In retrospect, it was a massive undertaking to compile the outline of Dr. Ishikawa's research work (Chapter 15), his chronological history and the publication list (Appendices). Even Dr. Ishikawa, who had a nickname of "record maniac" did not leave us a complete list of his

publications, perhaps, he was too busy writing papers. We made a great effort to fill the many missing pieces and have developed a list of about 950 books / articles / slides / videos / standards. However, we are afraid that the list is still incomplete. In addition to his extensive work in the broad area of quality management, Dr. Ishikawa left a large volume of quotes for TQC promotion. We tried in this book to cover them all, but we must confess that our effort still fell short.

Dr. Ishikawa's accomplishments were so enormous that even a bulky 600 pages book was not enough to cover everything. We sincerely wish that this book will trigger an effort to develop the second and the third version of the studies on Dr. Kaoru Ishikawa and his work. Together with Mrs. Ishikawa, we also desire that this book will help his grandchildren to better understand their grandfather. Finally, we hope that this book will be used as a valuable source of information by young researchers in quality management who wish to deepen their understanding of the development of TQC in Japan and its impact on the world.

In closing, we would like to express our sincere appreciation to Mrs. Keiko Ishikawa who encouraged us many times, and to Dr. Masumasa Imaizumi, Chairman of the committee, who provided us with advice and guidance at key stages. Many thanks to Mr. Katsuharu Arai for his partnership with the coordinators from the planning to the printing stage. We owe Mr. Zenichiro Kurita, Former President, and Mr. Teruhide Haga, President, JUSE Press, for their kind understanding and support. We were also grateful to Chuo Bijutsu, the printer of this book, for its cooperation to Dr. Ishikawa's work, in spite of the various inconveniences that might have caused during its printing schedule.

Thanking for the great opportunity to study the development of quality management in Japan through editing this book, we pray that Dr. Ishikawa's soul rest in peace.

Noriaki Kano,
On behalf of the Editing Coordinators