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Kaoru Ishikawa, the Man and Quality Control

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	Attendee (Alphabetical Order): Yoji Akao / Tatsuo Ikezawa / Masumasa Imaizumi / Koichi Ohba / Tatsuo Sugimoto / Ms. Haruko Mitsuaki	
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† “*Kisama To Ore To Wa Doki No Sakura*” first line of an Imperial Naval Academy song expressing the devotion of classmates to each other and their willingness to die for their country. The pronoun “you” (in Japanese, *kisama*) is a formal expression used by officers of the Imperial Japanese Navy addressing each other. Outside the Navy it was considered a very rough but friendly expression, therefore seldom used. Prof. Ishikawa favored the use of this word among friends.